



TAX MAKEOVER

?DO YOU NEED ONE?



BUSINESS PURPOSE

- ✦ NEVER MAKE A BUSINESS DECISION BASED SOLELY ON TAXES
 - PAINT FOR DEPRECIATION
 - NOT SELLING DUE TO CAPITAL GAINS
 - PRE-PAYING OR DELAYING SALE
- ✦ RISK OF NOT GETTING PAID OR PRODUCT



A MISUNDERSTOOD TRUTH

◆ NOT PAYING TAXES NOW DOES NOT NECESSARILY CREATE MORE CASH FLOW

– WHAT WILL FUTURE TAX RATES BE

– DEFERRALS ARE LIMITING

◆ LESS AVAILABLE CASH FOR OPPORTUNITIES

◆ MANAGE DEFERRALS INSTEAD OF BUSINESS

◆ ADDED RISKS



WHAT CAN BE DONE

- ✦ There are several types of taxes
 - Capital gains
 - Ordinary income tax
 - Estate tax

- ✦ Separate equity from operations



Self-employment tax

Own operations with Non-SE tax entities

Fringe benefits

Meals and lodging

Medical insurance/reimbursements

Retirement plans

Utilize grain wages

Ordinary income tax

- ◆ Own operations with corporations
- ◆ Utilize tax brackets of entire family
- ◆ Fringe benefits allow living expenses to become deductible, the cash would be spent regardless
- ◆ Retirement plans allow gain and pre-paid deferrals to be converted to cash, lowering creditor risk

Estate taxes

✦ Equity in an entity

- Off-farm can participate without being part of operations
- Discounting opportunities
- Gifting – particularly after discounting
- Control it, do not own it



An example

Basic outline of existing tax structure





C-corporation

Land and Improvements

Buildings (Hog finishers)

Vehicles

Farm machinery/equipment

Associated debt

General
partnership

Grain

Line of credit debt

Limited liability companies

Invested in non-family farm
operations

Only asset is investment

Client

Farm machinery/equipment

Land

Investment in hog operations
(within LLC's)

Problems

- ◆ Appreciating assets in corporation
- ◆ Investments, land and equipment owned all over the place, based on tax planning
- ◆ Using equipment as tax strategy – beginning to have to much paint
- ◆ Cash tends to be in corporation, with little access

Problems continued

- ◆ SE tax is building issue
- ◆ Controlling ordinary tax is difficult
- ◆ In a growth environment, low on cash
- ◆ Estate is taxable with no structure
- ◆ Just plain confusing

Solution

- ✦ Equipment of client and corporation funded into S-corp, eliminates SE tax on rent of equipment
- ✦ Land of client and corporation funded into limited partnership – discounts value of land and from there can more easily gift.
- ✦ Purchase interest in limited partnership from corporation – freeze appreciation of land value in corporation

Solution continued

- ◆ Hog facilities remain in corporation
- ◆ Pay some cash wage out of corporation, but mostly.....
 - Pay meals and lodging fringe benefit
 - Fund high dollar retirement plans
 - ◆ Reduces equity in corp and moves to client
 - Pay health insurance through corporation



Result

- ◆ Only pay SE tax on cash wage
 - Controlled by tax payer
- ◆ \$30,000 of living expenses now being deducted by corporation
- ◆ Excess cash going to corporation is funding a retirement plan - \$100,000 per year
- ◆ Farm operation not considered till actual farm bill comes out and have something to work with – but.....
 - Make corporation one of the owners of the farm operation
 - ◆ Pay grain wages instead of cash